Launching illustrious careers, Sea Grant Knauss Fellowships offer direct experience working on the latest issues in ocean and coastal management, fisheries and research.

WHERE HAVE THEY COME FROM?
Fellows have come from 32 of the 33 Sea Grant Programs

WHERE WERE THEY PLACED?
U.S. House of Representatives
U.S. Senate
NOAA
National Science Foundation
U.S. Fish & Wildlife Service
U.S. Coast Guard
The White House
U.S. Department of State
U.S. Department of Transportation
Environmental Protection Agency
The Office of the Oceanographer of the Navy
<table>
<thead>
<tr>
<th>Percentage</th>
<th>Institution</th>
</tr>
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<tbody>
<tr>
<td>31%</td>
<td>National Oceanic and Atmospheric Administration (NOAA)</td>
</tr>
<tr>
<td>16%</td>
<td>Federal government (other than NOAA)</td>
</tr>
<tr>
<td>16%</td>
<td>Academia</td>
</tr>
<tr>
<td>15%</td>
<td>Environmental Groups</td>
</tr>
<tr>
<td>14%</td>
<td>Private Business</td>
</tr>
<tr>
<td>8%</td>
<td>Local / State Government</td>
</tr>
</tbody>
</table>

**WHERE ARE THEY NOW?**

**MARGARET SPRING**  
**DUKE UNIVERSITY**  
Today, Margaret is the Vice President of Conservation and Science, and Chief Conservation Officer at Monterey Bay Aquarium.  
“What I learned as a fellow was how to go out of your comfort zone and serve in the legislature. You have a lot of responsibility, whether you want it or not, and you definitely work hard. You get to meet people that you will know for the rest of your life.”

**SHELBY WALKER**  
**WILLIAM AND MARY**  
2002 Knauss Fellow with the Division of Ocean Science, National Science Foundation.  
Today, Shelby is the Director of Oregon Sea Grant.  
“Everyone gets a chance to consider where they want to go [as a Knauss Fellow]. Don’t choose the place where you think you’d be comfortable. It’s a year where you can really explore. Challenge yourself. Get outside your comfort zone.”

**DAN ASHE**  
**UNIVERSITY OF WASHINGTON**  
1982 Knauss Fellow with the Merchant Marine and Fisheries Committee, U.S. House of Representatives.  
Today, Dan is the Director of the United States Fish and Wildlife Service.  
“This experience is going to make a difference in your life. I have to give glory to Sea Grant for giving me the opportunity. It made all the difference in the world to me.”

To learn more about Knauss Fellowships contact your nearest Sea Grant office or go to seagrant.noaa.gov